

**PAPER X**

<b>Meeting title:</b>	Health Oversight & Scrutiny Committee				
<b>Date of the meeting:</b>	March 2025				
<b>Title:</b>	UHL Our Future Hospitals Briefing				
<b>Report presented by:</b>	Ben Teasdale, Assoc. Medical Director.				
<b>Report written by:</b>	Debra Green, Interim Programme Director, OFH programme				
<b>Action – this paper is for:</b>	Decision/Approval		Assurance		Update X
<b>Where this report has been discussed previously</b>					
<b>Acronyms used:</b>	<p>HOSC - Health Oversight &amp; Scrutiny Committee  H2.0 – Hospital 2.0 (NHP’s standardisation of the new hospital)  MWP - Main Works Partnership  NHP – New Hospitals Programme  OFH – Our Future Hospitals  RAAC – Reinforced Autoclaved Aerated Concrete  SOC – Strategic Outline Case</p>				

**Purpose of the Briefing**

- The purpose of this report to update the HOSC of the status of the UHL Our Future Hospitals Programme as part of the New Hospitals Programme:
  - NHP – review/Parliamentary announcement
  - OFH – local context

**NHP update - National context**

- The NHP has recently undergone an in-depth review on behalf of the Secretary of State for Health and Social Care. The outcome of the review was made public on the 20<sup>th</sup> January in the House of Commons and was closely followed with a letter sent directly to the CEO outlining the specific detail for Leicester:
  - Wave 2 scheme – Construction commencement 2031 – 2033 (priority will be given to Wave 1 schemes – those which are affected by RAAC)
  - No funding will be received before 2028 – stand down team
  - Funding allocation £1-1.5bn
- This means we may have the opportunity to deliver specific developments ahead of 2028 (with a scaled down team), which would enable us to progress swiftly with specific pieces.
- It has been suggested that there may be early capital funding available over the next 4 years if the Wave 1 schemes are unable to spend all or their funding allocations.
- The Trust have been assured by NHP that the Treasury will be supporting a 15-year capital funding pipeline and that Leicester are positioned as an initial recipient of funding within the Wave 2 programme of schemes as reflected within our re-commencement date of 2028.

**PAPER X****OFH update – Local Context**

6. The delay to the programme will further compound the ability to mitigate the clinical and estate infrastructure risks over the longer period.
7. The UHL New Hospitals Programme scheme will mitigate a number of clinical risks. Owing to the recent announcement, senior clinical and operational colleagues have raised concerns about the delay, the impact on services and the need to act sooner than the programme will allow. In some cases, this may not be new buildings requiring capital investment, but focussed on large scale transformation, consolidation of sites and, where possible, accelerating digital transformation.
8. The specific areas of clinical risk that are directly mitigated by the programme are:
  - Split site maternity and neonatal services
  - Urology located on a site without L3 beds
  - Insufficient Adult Intensive Care (AICU) capacity
  - Insufficient inpatient capacity (paediatrics and adults)
  - Insufficient emergency care capacity (paediatrics and adults)
  - Estates risks associated with continued occupation of facilities with significant backlog maintenance requirements
9. A programme of works commencing in March 2025 with a series of workshops will be set up with colleagues including medical, nursing, allied health professional and operational leaders at specialty and CMG level. The sessions will be clinically led, coordinated by the Our Future Hospitals Team and will include key corporate leads for digital and improvement. It is planned to undertake this review throughout spring 2025.
10. Alongside the review of the clinical risk impact will be a programme of work to understand the impact on the estate infrastructure. The OFH Programme will eradicate a moderate amount of backlog maintenance through estate improvement and demolition. The delay will therefore have an impact on the costs to continue to maintain the estate in the interim.
11. Since the original Health Improvement Programme approval of Leicester's scheme in 2019 (now part of the NHP) the Trust has progressed several major infrastructure improvements through alternative sources of funding across our sites notably:
  - East Midlands Congenital Heart Centre – relocation from GH to LRI (£19m)
  - Relocation of ICU and associated services from the LGH to LRI and GH (£31m)
  - East Midlands Planned Care Centre, LGH (£46m)
  - Endoscopy Unit, LGH – in construction (£17m)
  - Leicester Diabetes Research Centre Expansion LGH (£9m)